FORTY-SECOND ANNUAL REPORT

JANUARY 1, 2020 – DECEMBER 31, 2020
GENERAL STATUTORY IMPLEMENTATION

OVERVIEW

In calendar year 2020, the Commission met 4 times in regularly scheduled sessions (1 of which was completely virtual) and held 1 phone conference. During its meetings the Commission considered issues related to all areas of its statutory mandate: financial disclosure, conflict of interest, lobbyist disclosure and conduct restrictions, local government ethics laws, school board ethics regulations, advisory opinions, enforcement matters, employee training, lobbyist training and public information activities. Commissioner Aruna Miller left the Commission in December 2020 and the Commission ended the year with one vacancy. COVID-19 restrictions, including a mandatory telework order for State employees, presented challenges for the State Ethics Commission in 2020. The Commission’s financial disclosure deadline was extended from April 30th to June 5th. The Commission members and staff worked through these challenges to carry out the agency objectives and maintain a high level of service throughout many trying months. Michael Lord, who served as Executive Director of the State Ethics Commission for eight years, retired from State service in May 2020. The Commission wishes to thank Mr. Lord for his many years of service to the State of Maryland.

The State Ethics Commission, as directed in General Provisions Article § 5-205, administers the provisions of the Public Ethics Law; creates and provides forms for each document required by the Public Ethics Law; retains as a public record each document filed with the Commission for at least four years after receipt; periodically reviews the adequacy of public ethics laws; reviews financial disclosure statements and lobbyist activity reports filed in accordance with the Public Ethics Law and notifies the filers of any identified omissions or deficiencies; and publishes information that explains the provisions of the Law.

ADVICE ACTIVITIES

The State Ethics Commission is responsible for interpreting the Public Ethics Law. Sections 5-301 through 5-303 of the Public Ethics Law authorize the State Ethics Commission to issue formal advisory opinions in response to requests from officials, employees, lobbyists, and others who are subject to the Public Ethics Law. Formal opinions generally follow an appearance before the Commission by the requestor, are published in the Maryland Register, and are accessible electronically through the Division of State Documents in COMAR Title 19A. Section 5-301 of the Public Ethics Law and the Commission’s regulations in COMAR 19A.01.02.05 also authorize the staff and the Commission to provide informal advice. The Commission and its staff provide informal advice in many forms, including letters, emails, and phone calls.

During its forty plus years of existence, the Commission has issued 500 formal opinions. These opinions not only advise the public of the Commission’s interpretation of the Public Ethics Law, but also guide the Commission and its staff in providing informal advice. In light of this large body of interpretive decisions, in recent years the Commission and its staff primarily have provided advice informally. This process allows the Commission and its staff to deliver more timely advice, which has been important considering the steady increase in advice requests. There were no formal opinions issued in 2020, continuing a trend that has seen no formal opinions issued since 2012.
It is important to note that while the Commission has not relied on published advisory opinions since 2012 as the means of publicly explaining its interpretation and application of the Ethics Law, it has published numerous informational memoranda and other written guidance on the various topics addressed in the Law. **For officials and employees:** Agency Fundraising; Board and Commission Ethics Law Requirements; Contractual Employees; General Information for Board and Commission Members; General Information on the Public Ethics Law (an overview); Gifts; Leaving State Employment; Political Activity; Post-Employment; Secondary Employment; Participation. **For Lobbyists:** Campaign Finance Activity; Contingent Fee Restrictions; General Information for Lobbyists; Gift Reporting for Lobbyists; Lobbying Law – Frequently Asked Questions; Lobbyist Regulation and Reporting Issues; Lobbyists Serving on Boards; Procurement Lobbying. **For financial disclosure filers and agency personnel managing the agency’s program:** Frequently Asked Questions Regarding Financial Disclosure; Financial Disclosure Filer Identification Manual. **For local governments:** Prince George’s County Zoning. These memoranda and other guidance are edited as necessary to accurately reflect the current State of the Law and the Commission’s interpretation of the Law.

The Commission’s informal docket logs requests for informal advice submitted to the staff or Commission. The docket captures more complex matters (requiring research, consultation with other staff members, etc.) which come to the staff’s attention by way of letters, telephone calls, email or “walk in” requests for advice. The Commission and its staff provided informal advice in the following subject areas during calendar years 2018 through 2020:

<table>
<thead>
<tr>
<th>SUBJECT MATTER OF THE ADVICE</th>
<th>2020</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lobbying Registration, Reporting and Conduct</td>
<td>25</td>
<td>8</td>
<td>4</td>
</tr>
<tr>
<td>Secondary Employment Advice</td>
<td>419</td>
<td>467</td>
<td>338</td>
</tr>
<tr>
<td>Participation Advice</td>
<td>41</td>
<td>80</td>
<td>86</td>
</tr>
<tr>
<td>Post-Employment Advice</td>
<td>48</td>
<td>42</td>
<td>56</td>
</tr>
<tr>
<td>Gift Questions</td>
<td>37</td>
<td>37</td>
<td>44</td>
</tr>
<tr>
<td>Other (Financial Interest, Prestige, and Freedom of Information)</td>
<td>79</td>
<td>31</td>
<td>47</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>649</td>
<td>665</td>
<td>575</td>
</tr>
</tbody>
</table>

The number of informal matters addressed in 2020 reached an unprecedented level. The Commission staff has worked hard to encourage employees and officials to take a proactive approach to dealing with ethics matters, preferring to address issues before they become enforcement matters. As the above table indicates, the largest number of matters addressed dealt with State employees seeking outside or secondary employment, as is consistently the case. The chart below shows the distribution of secondary employment advice requests by agency in 2020:
The “other agency” requests came from 59 additional, different State agencies.

The informal docket does not include routine advice on matters that the Commission’s Executive Director, General Counsel, Assistant General Counsel, and Staff Counsel are able to immediately resolve through telephone calls, emails, and in-person discussions on a daily basis. It also does not include the Commission staff assisting individuals with electronic financial disclosure filing or training or other general inquiries concerning the Public Ethics Law and access to public information.

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**UNIVERSITY OF MARYLAND PUBLIC-PRIVATE PARTNERSHIP EXEMPTIONS**

The Public-Private Partnership Act, which is codified in § 5-525 of the Public Ethics Law, allows Maryland Educational Institutions (including University System of Maryland (USM) institutions and Morgan State University) to grant to present and former university officials or employees, and under certain circumstances to specific officials (designated as a chancellor, vice chancellor, president or vice president of an educational institution) exemptions from certain of the conflict of interest provisions of the Public Ethics Law when engaged in research or development activities. Research or development is defined to include the development or marketing of university-owned technology, the acquisition of services of an official or employee by an entity for research and development purposes, or participation in State economic development programs. The exemption does not extend to the Ethics Law’s gift and prestige of office restrictions. The institution granting the exemption is required to have adopted procedures conforming to the requirements of the Ethics Law, to maintain the exemption as a public record, and to file a copy with the State Ethics Commission.

The Law requires each governing board to report quarterly to the Governor, the Legislative Policy Committee of the General Assembly and the State Ethics Commission the number of exemptions approved. Records filed by the institutions with the Commission reflect a total of 780 faculty exemptions granted by the university presidents between 1996 and 2019. During calendar year 2020, USM institutions and Morgan State University reported an additional 41 individual faculty member exemptions to the Commission. The 2020 exemptions were from the following institutions:
The financial disclosure program continued to identify individual employees and officials required to file, provide technical assistance to filers, and monitor compliance with the Law. In accord with Public Ethics Law § 5-103, the Commission reviewed a sizable number of requests by various agencies to add positions to or delete positions from the financial disclosure filing list. The net result was a decrease in the number of filers from 17,398 in 2019 to 17,041 in 2020.

Pursuant to Public Ethics Law §§ 5-103 and 5-209, the Commission made decisions regarding whether newly created boards and commissions met the Ethics Law’s definition of “executive unit”. These determinations are significant because members of executive units are subject to the Public Ethics Law, including both the conflict of interest and financial disclosure filing requirements. The Commission also considered and acted upon requests by several boards and commissions for exemptions from the requirement to file financial disclosure statements. The Commission continues to see a substantial increase in the number of boards, commissions, task forces, and technical advisory groups created by the General Assembly.

The basic financial disclosure statement filed by most individuals who are determined by the Commission to be public officials is referred to as Form #1. Individuals who are public officials only as the result of their participation on boards or commissions are required to file a limited financial disclosure statement (Form #2). Legislators are required to file a more extensive disclosure statement (Form #19). The Public Ethics Law requires financial disclosure statements to be submitted electronically. The electronic system has many advantages, both for the filer because of its user-friendly nature and for the staff. The system permits the staff to quickly review electronically submitted statements, compare them to previously filed electronic statements, notify filers by email of any omissions or questions raised by the statements and maintain copies of those notifications in the filers’ electronic records. The emails become attached to the electronic files, and a record is therefore compiled of statements, inquiries and responses. Filers may also electronically file amendments if required. Communication with filers, for the most part, is through email, which also saves the Commission substantial supply (i.e. envelopes) and postage costs.

<table>
<thead>
<tr>
<th>INSTITUTION</th>
<th>Number of Exemptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Morgan State University</td>
<td>0</td>
</tr>
<tr>
<td>Towson University</td>
<td>0</td>
</tr>
<tr>
<td>University of Maryland Baltimore</td>
<td>12</td>
</tr>
<tr>
<td>University of Maryland Baltimore County</td>
<td>4</td>
</tr>
<tr>
<td>University of Maryland College Park</td>
<td>15</td>
</tr>
<tr>
<td>University of Maryland Global Campus (“UMGC”)</td>
<td>0</td>
</tr>
<tr>
<td><strong>TOTAL FACULTY EXEMPTIONS</strong></td>
<td>41</td>
</tr>
</tbody>
</table>

**FINANCIAL DISCLOSURE**

<table>
<thead>
<tr>
<th>INSTITUTION</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Morgan State University</td>
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<td><strong>TOTAL FACULTY EXEMPTIONS</strong></td>
<td>41</td>
</tr>
</tbody>
</table>
The Commission staff conducts compliance reviews of financial disclosure statements and notifies filers of identifiable errors or omissions, and it pursues enforcement actions against those who fail to file. During 2020, the Commission was able to review 27,958 financial disclosure statements. This number increased by over 20,000 statements from 2019 due the introduction of Robotic Process Automation (RPA), which automated this routine manual process. It allowed the Commission to decrease the backlog of unaudited forms and allows all newly filed forms to be audited almost immediately after being filed. In addition to ramping up the number of compliance reviews, the RPA permits the Commission to redirect significant staff resources to higher value work.

LOBBYIST DISCLOSURE AND REGULATION

The lobbying year runs from November 1st to October 31st of the following year. The Public Ethics Law requires a regulated lobbyist to register separately for each entity that engages the regulated lobbyist for lobbying purposes. For the lobbying year that ended October 31, 2020, 3,604 lobbying registrations were filed with the Commission. Those registrations were submitted by 652 lobbyists on behalf of 1,289 employers. This represents an increase of 180 registrations from the 3,424 filed for the period ending October 31, 2019. The Commission launched a new lobbyist registration and reporting system in September of 2019, replacing an outdated system that had been in place since 2005. This new system provides a more accurate way of reporting expenses.

The following table summarizes lobbying expenditures for 2020:

<table>
<thead>
<tr>
<th>TYPE OF EXPENDITURE</th>
<th>10/31/2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compensation</td>
<td>$55,858,766.57</td>
</tr>
<tr>
<td>Salaries to Staff</td>
<td>$877,470.04</td>
</tr>
<tr>
<td>Office Expenses</td>
<td>$1,093,683.48</td>
</tr>
<tr>
<td>Research</td>
<td>$531,010.98</td>
</tr>
<tr>
<td>Publications</td>
<td>$1,560,604.46</td>
</tr>
<tr>
<td>Witness Fees</td>
<td>$28,051.02</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>$338,677.84</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td><strong>$60,288,264.39</strong></td>
</tr>
<tr>
<td>Events</td>
<td>$1,287,571.76</td>
</tr>
<tr>
<td>Tickets</td>
<td>$325.00</td>
</tr>
<tr>
<td>Legislative Meetings</td>
<td>$31,882.90</td>
</tr>
<tr>
<td>TYPE OF EXPENDITURE</td>
<td>10/31/2020</td>
</tr>
<tr>
<td>---------------------------</td>
<td>------------</td>
</tr>
<tr>
<td>Speaking Engagements</td>
<td>$270.00</td>
</tr>
<tr>
<td>Meals and Beverages</td>
<td>$13,657.32</td>
</tr>
<tr>
<td>Gifts</td>
<td>$11,409.51</td>
</tr>
<tr>
<td><strong>TOTAL OF ALL EXPENDITURES</strong></td>
<td><strong>$61,633,380.88</strong></td>
</tr>
</tbody>
</table>

**ENFORCEMENT ACTIVITIES**

There are two types of complaints, as that term is used in the Public Ethics Law and the Commission’s regulations. The Public Ethics Law provides that any person may file a complaint with the Commission. Complaints filed with the Commission must be signed under oath and allege a violation of the Public Ethics Law by a person subject to the Law. In addition, following investigation of independently obtained information, the Commission may issue a complaint on its own motion alleging Public Ethics Law violations. Enforcement inquiries and reviews are conducted by the Commission’s Staff Counsel, with the assistance of two paralegals and a compliance officer. In 2020, Staff Counsel was also assisted by 1 intern.

The term “preliminary matters” describes those matters that have not yet reached the complaint stage. The Commission’s enforcement procedures divide preliminary matters into two categories. All new matters are docketed as Preliminary Consideration Matters (A matters) and presented to the Commission for review to determine whether the matter merits staff inquiry or follow-up. Cases where the Commission determines that investigation is warranted are designated Preliminary Inquiry Matters (B matters).

In 2020, the Commission opened 48 A matters (Preliminary Consideration), including 20 conflict of interest matters, 20 lobbyist matters, 4 financial disclosure matters, and 4 training matters.

The Commission entered into 15 Late Filing Agreements with lobbyists during 2020, resulting in payments of $2,000 to the Fair Campaign Finance Fund. The Commission closed 41 A matters in 2020. (Note that at this preliminary stage, allegations of ethics violations against multiple parties may be grouped as a single matter, e.g. late filed lobbyist reports.)

The Commission opened 6 B matters (Preliminary Inquiry Matters) in 2020. All 6 involved conflicts of interest. In 2020, the Commission also closed 2 B Matters, which includes 1 matter from 2019. The Commission issued a reprimand and assessed a fine in lieu of $750, through a Pre-Complaint Disposition Agreement; and issued a reprimand and assessed a fee in lieu of $250, through a Pre-Complaint Disposition Agreement, to an elected official and an employee of the Office of the Circuit Court for Harford County for using their State computers and State-issued email accounts to engage in political activity. The official and employee acknowledged that their actions violated the prohibition of § 5-506 against an employee using the prestige of their office for the private gain of themselves or others.

In calendar year 2020, the Commission issued 22 complaints, including complaints in 21 financial disclosure matters, and 1 conflict of interest matter. The Commission closed 21 complaints in 2020, which
includes 4 matters from 2019. All enforcement payments were deposited in the Fair Campaign Finance Fund and cannot be used by the Commission. The Commission assessed a total of $3,000 in enforcement penalties in 2020.

Following successful audits of Lobbyist Activity Reports in 2016, the Commission approved Staff Counsel’s request that the audits continue annually. In 2020, 20 Activity Reports filed by lobbyists for the period of November 1, 2019 to April 30, 2020 were selected for audit. The Public Ethics Law requires that lobbyists report compensation and other expenditures by filing Activity Reports. Gen’l Prov. § 5-705. The Commission is required to review each report filed with it as part of its duties under the Public Ethics Law. Gen’l Prov. § 5-205(a)(5)(i). Lobbyists must retain each “…account, bill, receipt, book, paper, or other document[s] necessary to substantiate…” their Activity Reports and affiliated reports for 3 years after the reports are filed. Gen’l Prov. § 5-409(a-b). Each lobbyist, with reasonable notice from the Commission, shall make those documents available to the Commission for inspection. Gen’l Prov. § 5-409(c). This last section provides the Commission with the authority to audit Activity Reports and other associated reports by inspecting supporting documentation. Lobbyists are advised that the audits will be occurring and of the documentation they will be required to provide if they are selected for an audit.

Ten lobbyists, or 50%, were required to amend their Activity Reports or Personal Disclosures as a result of the audit in 2020. Each year, due to the errors discovered in the audits, instructions in the lobbyist training are updated to emphasize the issues that arise in this and other audit years. After Activity Reports for the period of November 1, 2020 to April 30, 2021 are filed, the Commission staff will randomly select no less than 20 lobbyists and meet with them to review the documentation which supports their reports. Staff Counsel will then ask the lobbyists to provide any necessary amendments. Lobbyists who fail to respond to the audit will be subject to enforcement action.1

LOCAL GOVERNMENT ETHICS LAWS

The Public Ethics Law charges the Commission with ensuring that local governments and school boards implement laws/regulations consistent with the requirements imposed on them in the State law. The Commission, however, has no role in administering those laws/regulations once it determines they are in compliance with the State’s requirements. That responsibility belongs to the local governments and school boards.

During 2020, the Commission’s Executive Director, General Counsel, and Assistant General Counsel participated in numerous phone discussions with county and local ethics officials, as well as their representative associations. The conversations addressed questions relating to conflicts of interest, financial disclosure and lobbying and the adoption of local laws/regulations to ensure compliance with enhanced requirements imposed on elected local officials and school board members by the General Assembly in legislation enacted in 2017 (the Public Integrity Act). The Commission received twenty-five new written requests for advice from local governments and boards of education and staff continued its review of the ethics ordinances and policies of local governments and boards of education for compliance

1 The primary purpose of the audits, which are performed on randomly selected lobbyists, is to confirm that the information reported by them is accurate and supported by the records they maintain. The random nature of the process, which is conveyed to all lobbyists in advance, encourages them to ensure accuracy in the information they provide and to maintain the proper documentation to support their reports.
with the Public Ethics Law and the Commission’s regulations. The Commission staff worked with several jurisdictions that previously submitted draft laws but had not yet received Commission approval. The Commission continued to review, give advice on, and approve draft ordinances or revisions to previously approved local ethics ordinances from counties and municipalities. While local governments must submit to the Commission an annual certification of compliance, the Ethics Law contains no such certification requirement for local boards of education. As a result of the 2017 legislation referenced above, most if not all local governments and boards of education are required to make changes to their local ordinances and policies to comply with the State Law requirements. As of the end of 2020, many jurisdictions had enacted compliant laws/regulations and many more are in the process of doing so.

The Public Ethics Law and the Commission’s regulations authorize the Commission to exempt a municipality from the requirement to adopt an ethics law, or to modify the provisions applicable to a municipality, if the Commission determines an exemption or modification to be warranted based upon the size of the municipality. Commission regulations (19A.04.03.03) require the Commission to review the status of all municipal exemptions and modifications at the end of each decennial census to determine if those that were previously granted are still appropriate. The review for the 2010 census was undertaken at the end of 2013 and the beginning of 2014. No additional exemptions/modifications were granted in 2020.

The Commission issued no new Public Notices in 2020, but three Public Notices for noncompliance with the requirements of Subtitle 8 of the Public Ethics Law continue from previous years. Public Notices are posted on the Commission’s website at http://ethics.maryland.gov/local-government-public-notices/ and set forth the issues for each jurisdiction related to noncompliance with the State requirements. At the end of 2020, Public Notices existed for the City of Gaithersburg, the Town of Hampstead, and the Town of Mount Airy.

Finally, the Commission also received and reviewed two reports from Montgomery County and two reports from Prince George’s County regarding the special land use ethics disclosure reports required in those jurisdictions (See §5-833 through §5-845).

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**EDUCATIONAL AND INFORMATIONAL ACTIVITIES**

The Commission staff has been active in providing formal training to State employees, lobbyists and local jurisdictions. The training has involved advising and assisting employees, officials, candidates and lobbyists on completion of forms, and providing training related to the conflict of interest provisions of the Public Ethics Law. The Commission staff has assisted local government and school board officials in drafting their ethics laws and regulations and provided technical advice to local government ethics commissions.

The Public Ethics Law requires new financial disclosure filers (i.e. public officials) to receive 2 hours of Ethics Law training (§ 5-205(d)) within 6 months of becoming filers. In 2020, approximately 1300 filers took this training.

In addition to the basic training provided to new financial disclosure filers, the staff regularly responds to requests from various State entities for general ethics training and other, specifically focused training. The staff conducted 2 live and 1 virtual general ethics training programs for agencies, boards and commissions, attended by 82 State employees and public officials, addressing conflicts of interest and the financial disclosure requirements. The Commission staff also conducted 1 in-person training session.
addressing conflict of interest issues attended by an additional 75 State employees, public officials, members of the public and special interest groups. The total number of individuals who attended general ethics and conflict of interest training was 157.

In accordance with § 5-205(e) of the Public Ethics Law, which requires the State Ethics Commission to provide a training course for regulated lobbyists and prospective regulated lobbyists at least twice each year, the Commission staff conducted 1 live and 1 virtual lobbying training programs attended by 8 regulated lobbyists. In total, 371 regulated lobbyists took the mandated training online or in person during calendar year 2020. The lobbying training focuses on electronic filing, the general lobbying conduct prohibitions in the Law, and reporting requirements.

The State Ethics Commission relies heavily on its website to make information available to officials, employees, lobbyists, and members of the general public. The Commission’s home page allows users to access the Commission’s Annual Reports, special explanatory memoranda, and other information. The Commission’s electronic filing for lobbyists and financial disclosure filers may be accessed from the website, and all Commission forms may be downloaded from the home page.

2020 LEGISLATION REPORT & RECOMMENDATIONS

For the 2020 Session of the General Assembly the State Ethics Commission proposed one department bill clarifying that upon request of the Ethics Commission, an official or a unit of State government shall provide to the Commission in a timely manner any information necessary for the Commission to perform its duties. The bill was passed and became effective July 1.

PROPOSED CHANGES TO CONFLICT OF INTEREST PROVISIONS

The Commission has reviewed the conflict of interest provisions of the Public Ethics Law and suggests that the General Assembly consider the following issues:

- Like legislators, legislative staff should be prohibited from lobbying for one legislative session after leaving their State employment.

- The law prohibiting misuse of confidential information by current officials and employees should be extended to include the misuse of confidential information acquired during State service by former officials and employees.

- The provisions relating to honoraria should be amended to clearly identify the types of honoraria that may be accepted, as well as the circumstances under which honoraria may be accepted.
PROPOSED CHANGES TO LOBBYING PROVISIONS

The Commission supports modifying the lobbying provisions of the Public Ethics Law in the following manner:

- Section 5-709 requires lobbyists to report the total cost of a meal or reception to which all members of a legislative unit are invited. The current requirement may inadvertently inflate the actual amount spent on lobbying legislators when both legislators and non-legislators are invited. The Commission recommends that the General Assembly amend this provision by limiting the reporting requirement to the costs associated with the legislative invitees only.

PROPOSED CHANGES TO FINANCIAL DISCLOSURE PROVISIONS

None currently.

PROPOSED CHANGES TO ENFORCEMENT PROVISIONS

None currently.
APPENDIX A

STATE ETHICS COMMISSION MEMBERS – 1979 TO PRESENT

* Herbert J. Belgrad 1979 to 1986
  William B. Calvert 1979 to 1980
  Jervis S. Finney 1979 to 1983
  Reverend John Wesley Holland 1979 to 1987
* Barbara M. Steckel 1979 to 1990
  Betty B. Nelson 1981 to 1988
* Thomas D. Washburne 1984 to 1986
* M. Peter Moser 1987 to 1989
* William J. Evans 1987 to 1993
  Reverend C. Anthony Muse 1988 to 1990
  Robert C. Rice, Ph.D. 1989 to 1993
* Mark C. Medairy, Jr. 1990 to 1999
  Mary M. Thompson 1990 to 1994
  Shirley P. Hill 1992 to 1994
* Michael L. May 1993 to 2003
  Robert J. Romadka 1994 to 1997
  April E. Sepulveda 1994 to 2003
* Charles O. Monk, II 1995 to 2003
* Dorothy R. Fait 1999 to 2005
  D. Bruce Poole 2000 to 2004
* Julian L. Lapides 2002 to 2014
  Ava S. Feiner, Ph.D. 2003 to 2005
* Robert F. Scholz 2003 to 2012
  Daryl D. Jones 2005 to 2006
* Janet E. McHugh 2005 to 2011 & 2015 to present
* Paul M. Vettori 2006 to 2016
  H. Richard Duden, III 2006 to 2008
  Jacob Yosef Miliman 2008 to 2019
  Andrea Leahy-Fuchek 2011 to 2013
  Robert G. Blue 2012 to 2015
  Martin G. Madden 2014 to 2014
  Rachel T. McGuckian 2014 to 2015
  Kim L. Coble 2015 to 2019
  Thomas B. Smyth, M.D. 2015 to 2016
  James R. Benjamin, Jr. 2016 to 2018
  Craig D. Roswell 2016 to present
  Aruna Miller 2019 to 2020
  Geneau M. Thames 2019 to present
  James N. Robey, Jr. 2019 to present

*Person served as Chair during some part of his/her term on the Commission.